

Summary of Privatization & Shared Services

Updated May 23, 2019

The accompanying spreadsheet was created in 2014 and, while it may not provide a full list of shared services and partnership examples since it is now a dated document, it does provide insight into the extent to which City departments work to collaborate with other entities.

Below are other examples of note.

Successfully Implemented/Ongoing

- **Solid Waste Services** – privatized 2008, new contract/service overhaul implemented first quarter 2018
- **911/Dispatching Consolidation** – transition completed first quarter 2018
- **Fiber Optic Network** – installed 2017 as a partnership between the City, Schools and Library.
- **School Resource Officers** – expanded twice, to now include one officer at the High School, one officer at each middle school, and one officer for the elementary schools. The costs are shared with the Upper Arlington Schools.

Explored/Not Implemented/Discontinued

- **Privatization of Pool Operations** – 2017. Contract not renewed.
- **Clinton Township Joint Economic Development Zone (JEDZ) Proposal** – First quarter 2013. Clinton Township decided to not pursue this partnership opportunity. Would have entailed a vote of township residents.
- **Clinton Township Fire/EMS Services** – partnership to provide EMS services to Clinton Township was terminated by Clinton Township in 2018.
- **Marble Cliff Shared Services Proposal** – 2011. Marble Cliff historically contracts with Grandview Heights for various municipal services, asked UA to submit a bid. Marble Cliff Council ultimately voted to remain with Grandview.

Under Consideration

- Group of municipalities that are part of COIRS radio system are discussing sharing Records Management System software for police departments.
- Discussing with the Schools the sharing of security system back-end for video monitoring and door access.

**Existing Shared Services Partnerships
With Other Entities Summary - Prepared Sept 2014**

| Title | Public Purpose | Departments | Description/Partners | Estimated Savings/Value | Annual Total 1 (inc min wage) | Annual Total 2 (inc Ohio vol rate) | 1X Total |
|---|-------------------------|--|--|---|----------------------------------|---------------------------------------|--------------|
| ITEMS TO WHICH A VALUE CAN BE ASSIGNED | | | | | | | |
| Fourth of July | Community pride | CMO, Police, Fire, Public Services, Parks & Rec, CAO | UACA plans & implements event with City assistance. If not for UACA, City would be responsible for entire event. Fire incurs \$4,000 in staffing costs. Staffing costs also associated for Police, Public Services, Parks & Recreation. Citizen Police Academy Alumni volunteers provide assistance to City. | (pending feedback from UACA) Fireworks - \$60,000 Entertainment/staging - \$20,000 Volunteer hours - 2,000 | \$95,900.00 | \$118,460.00 | |
| Shared Commercial Plan Examiner | Core services | Building Division | Shared professional service with two Certified Master Plan Examiners to review all commercial building plans prior to approval. Cost to hire full time examiner would be \$90,000. Actual cost through shared service is \$42,500. | \$90,000 – \$42,500 = \$47,500 cost savings | \$47,500.00 | \$47,500.00 | |
| Shared Certified Electrical Inspector | Core services | Building Division | Shared professional service with one Certified Electrical Inspector for all electrical installations and alterations for commercial/residential buildings. Cost to employ full time CEI would be \$75,000. Actual cost \$32,166. | \$75,000 – \$32,166 = \$42,834 cost savings | \$42,834.00 | \$42,834.00 | |
| Shared Certified Building Inspector | Core services | Building Division | Shared professional service with additional Certified Building Inspector to assist in inspections from all commercial and residential alterations. Cost to employ 3rd CBI would be \$65,000. Actual cost \$30,000. | \$65,000 – \$30,000 = \$35,000 cost savings | \$35,000.00 | \$35,000.00 | |
| Volunteer UA | Community engagement | CMO | Host annual volunteer awareness expo for non-profits, coordinated in partnership with 5 entities that assist with planning, logistics, promotions etc. Subsitute for having a staff member focused on volunteer activities. | Event planning/promotions - 35 hrs Day of - 70 hrs | \$834.75 | \$2,019.15 | |
| UA Insight Newsletter | Community engagement | CMO | Partnership with UA Schools since winter 2013. | City savings - \$9,400 per year Schools savings - \$14,000 per year | \$9,400.00 | \$9,400.00 | |
| Wall of Honor | Community pride | CMO, Parks & Rec | Partnership with UA Historical Society. City pays for plaque, does PR, Historical Society coordinates event, pays for refreshments . | Volunteer hours - 50 Refreshments - \$500 | \$895.50 | \$1,461.50 | |
| CORMA | Organization operations | Finance & Administrative Services | Pooling liability risk insurance coverage with 6 other municipalities. | Need to compare estimated cost of obtaining liability insurance on our own through thrid party | | | |
| Other cooperative purchasing arrangements - fleet, equipment, etc. | Cooperative purchasing | Finance & Administrative Services | Information pending. | | | | |
| Hazardous Materials Response | Safety | Fire | Membership with Northwest Area Strike Team (NAS-T). Saves costs of training and maintaining full complement of Technicians and entry team equipment. | Annual savings \$5,000 | \$5,000.00 | \$5,000.00 | |
| Shared Fire Investigation | Safety | Fire | Utilization of resources through NAS-T for fire investigations. | Fire investigation savings - \$500 | \$500.00 | \$500.00 | |
| Sharing of Hose Testing Equipment | Safety | Fire | Collaboration with Norwich Township fire department on capital cost of hose equipment. They use Fire Safety House. | Savings of \$3,800 | \$3,800.00 | \$3,800.00 | |
| Group Purchase of Capital Equipment | Cooperative purchasing | Fire | Collaborative purchasing of heart monitor and breathing aparatus equipment for increased economies of scale and savings per unit. | Heart monitor equipment \$13,000 Breathing apparatus \$97,690 | | | \$110,690.00 |
| Central Ohio Trauma System (COTS) | Safety | Fire | Fire division has gained access to a Bariatric Transport resource (year?). | 15,000 equipment savings | | | \$15,000.00 |

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| Central Ohio Strike Team | Safety | Fire | Regional Collapse rescue response. Total cost of \$4,500 for operational and trainings cost; \$1.5 million received over 12 years: covers 100% of the capital equipment costs. | | | | \$1,500,000.00 |
| Senior Advisory Council | Recreation | Parks & Recreation | Assist with planning and implementation of year-round programming at the UA Senior Center. | 10,000 hrs | \$79,500.00 | \$192,300.00 | |
| Mowing at three library sites | Core services | Parks & Recreation | City now mows grass at the two library sites (Lane & Tremont). @ 15 minutes mow time per cycle. | Library no longer charges us for parking lot lights at Tremont | \$2,000.00 | \$2,000.00 | |
| Custodians at Barrington Summer Camp | Recreation | Parks & Recreation | City has taken on registration for Summer School. Schools changed custodial schedules to avoid overtime costs. No costs for summer camps. | Summer camp custodial savings - \$4,100 | \$4,100.00 | \$4,100.00 | |
| Snow removal on sidewalks adjacent to Greensview | Core services | Parks & Recreation | School staff clears snow where city staff could not get to in an appropriate time. Varies based on winter weather. | No overtime or scheduled time for this site \$500 | \$500.00 | \$500.00 | |
| Loan schools ADA pool lift | Recreation | Parks & Recreation | Schools do not have to purchase a ADA pool lift for indoor pool. | City uses school indoor pool for no fee during the indoor season | \$2,000.00 | \$2,000.00 | |
| Shared water service | Recreation | Parks & Recreation | Use same water service at Reed Rd Water Park/Hastings. | 1X construction savings of \$60,000 (2005) | \$200.00 | \$200.00 | \$60,000.00 |
| Joint Recreation District at Burbank Park | Recreation | Parks & Recreation | City is responsible for: trees, parking lot, restrooms School responsible for: mowing, weed control, fertilization The two entities are able to focus on their strengths, allowing the other to cover areas outside of their expertise 2,000. | | \$2,000.00 | \$2,000.00 | |
| Labor Day Arts Festival | Recreation | Parks & Recreation | Includes financial sponsorships, in-kind donations and extensive volunteer hours (based on 2014 event) | Sponsorships - \$19,876 In-kind donations - \$26,000 Volunteer hours - 2,250 | \$65,751.00 | \$93,951.00 | |
| Spring Fling | Recreation | Parks & Recreation | Volunteer assistance with day-off logistics, etc. <i>* - To receive \$5,000 sponsorship from UA Community Foundation in 2015</i> | 20 volunteers, 4 hrs each | \$636.00 | \$1,538.40 | |
| Easter Candy Hunt | Recreation | Parks & Recreation | Civic Association partnership, they provide volunteers/day of assistance. | 30 volunteers, 2 hrs | \$477.00 | \$1,153.80 | |
| Summer Celebration | Recreation | Parks & Recreation | Volunteer assistance with day-off logistics, etc. <i>* - To receive \$5,000 sponsorship from UA Community Foundation in 2015</i> | 4 volunteers, 6 hrs | \$190.80 | \$461.52 | |
| Fall Fest | Recreation | Parks & Recreation | Volunteer assistance with day-off logistics, etc. <i>* - To receive \$5,000 sponsorship from UA Community Foundation in 2015</i> | 20 volunteers, 4 hrs each | \$636.00 | \$1,538.40 | |
| Winter Festival | Recreation | Parks & Recreation | Volunteer assistance with day-off logistics, etc. <i>* - To receive \$5,000 sponsorship from UA Community Foundation in 2015</i> | 4 volunteers, 4 hrs each | \$127.20 | \$307.68 | |
| Recreation Programs | Recreation | Parks & Recreation | Volunteer assistance running various programs. | 510 hrs | \$4,054.50 | \$9,807.30 | |
| Weed Warriors | Community engagement | Parks & Recreation | Volunteers assist with invasive species removal in UA parks. | 200 hrs | \$1,590.00 | \$3,846.00 | |
| Franklin County Drug Task Force | Safety | Police | Partnership with other area police departments and the DEA to mitigate flow of illegal drugs and organized criminal activity. Shared funding. | Training savings - \$7,000 ongoing Overtime reimbursement - \$17,500 | \$24,500.00 | \$24,500.00 | |
| DEA Task Force | Safety | Police | Partner with DEA, Westerville, Grove City and Ohio BCI. Tasked to focus on major drug suppliers such as Colombian and Mexican Cartels. | Savings on personnel costs of 1.65 officers - @ \$180,000 | \$180,000.00 | \$180,000.00 | |

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| Critical Incident Response Service (CIRS) | Safety | Police | Comprised of volunteers from local agencies across Central Ohio. Used when needed. | Savings on 100 hours of free training for officers | \$2,214.00 | \$2,214.00 | |
| Ohio Defense Reutilization and Marketing Office | Safety | Police | UAPD has received thousands of dollars worth of rifles and gas masks through our membership | Rifle/gas mask savings - \$15,000 Varies, at least \$15,000 per year | \$15,000.00 | \$15,000.00 | |
| Project Lifesaver | Safety | Police | Helping assist those who care for loved one's with Alzheimer's disease and other related mental dysfunction disorders. 1X savings when program implemented (2009). Partnership with UA Commission on Aging. | Equipment Cost Savings - \$15,000 | | | \$15,000.00 |
| D.A.R.E. | Safety/community engagement | Police | Drug abuse prevention/ drug awareness/ drug education. Funding from Ohio Attorney General Office - varies each year. City picks up remainder of costs for officer. | Represents approx .35 officer Typical annual funding - \$37,000 | \$37,000.00 | \$37,000.00 | |
| UA Citizen Police Academy | Community engagement | Police | Recruit and engage citizens that would be willing to serve as volunteers to assist in our operational needs. | Average of 1,100 volunteer hours per year | \$8,745.00 | \$21,153.00 | |
| Internet Crimes Against Children Task Force | Safety | Police | Collaborative effort with local and federal agencies to use high tech investigative tools. Savings on advanced technology and training reimbursement. | Reimbursable overtime (annual) - \$17,000 Updated equipment (1X) - | \$17,000.00 | \$17,000.00 | \$47,000.00 |
| Franklin County OVI Task Force | Safety | Police | Provide staffing for check points on a quarterly basis to be eligible to receive overtime funding. | Reimbursement - \$4,000 | \$4,000.00 | \$4,000.00 | |
| School Resource Officer | Safety/Community engagement | Police | Officer responsible for the majority of law enforcement activities occurring at the schools during schools hours as well as bridging the gap between police officers and students. | Cost shared between City & School District. 50% of program funded via Police Division Drug Asset funds. | \$60,000.00 | \$60,000.00 | |
| Safety Town | Safety/community engagement | Police, Parks & Rec, CMO | Long-running summer safety education program for kindergartners, uses volunteers, provided space at no charge by UA Schools. Parks & Rec assists with registration, Community Affairs assists with promotion. | Volunteer hours - 174 Facility - \$5,000 | \$6,383.30 | \$8,346.02 | |
| Fleet Division Preventitive Maintenance and Emergency Services | Core services | Public Services | Provide maintenance and emergency services to neighboring communities: Norwich Township Fire, Grandview Heights Fire. Hoping to add Washington Township Fire. | Average Annual Rev - \$44,379.17 Plus reimbursement for parts | \$44,379.17 | \$44,379.17 | |
| Ohio EPA Stormwater permit requirements | Core services | Public Services | Collaboration with Franklin Soil & Water Conservation District where they provide some required services. UA has given them \$102,175 but in return we have received programs from them valued at \$155,603. ROI of \$53,428 over 6 years. | | | | \$53,428.00 |
| Boy Scouts Swamp Romp | Community engagement | Public Services | 9 years of cleanup effort of our creeks in UA with Boy scout volunteers. Volunteers have collected @ 38.5 CY of debris. Some costs incurred (provide breakfast, trash bags, etc.) | 145 volunteers per year 5 hrs per volunteer | \$5,259.00 | \$13,431.00 | |
| | | | | | \$809,907.22 | \$1,008,701.94 | \$1,801,118.00 |

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| ITEMS THAT HAVE VALUE BUT ARE HARD TO CAPTURE IN \$\$ | | | | | | | |
| Shared Case Covering | Organization operations | City Attorney's Office | Work with Groveport Prosecutor - covering cases for each other free of charge. 10 yr agreement, would be charged at \$85 per hr. | No costs and saves money | | | |
| Probation Officer stationing | Organization operations | City Attorney's Office | Probabtion Officer stationed at the school one to two days a week executed by MOU. | | | | |
| P.O. sharing with Columbus | Organization operations | City Attorney's Office | Some cases filed downton will have UA Parole officer serve as the case P.O. As such the individual is obligated to pay UA's probation fee. | Varies | | | |
| IMLA List Serve | Organization operations | City Attorney's Office | Legal Research Assistance | | | | |
| Shared prosecution with Columbus | Organization operations | City Attorney's Office | Agreement with City of Columbus for prosecution on jurisdiction issue cases. | No cost and saves money | | | |
| Automatic Aid/mutual Aid | Safety | Fire | One less fire aparatus in North U.A. 6 less personnel each year, 1 less engine/equipment since 1991. Annual cost of approx. \$690,000 if level of service had been maintained. | | | | |
| High School Footbal EMS coverage | Safety | Fire | City/Schools partnership. Fire provides free EMS coverage at home UA football games at no charge for school system. | Value - \$450/5 games | | | |
| STAY-UA | Safety | Fire | Private/public partnership - aimed at safely keeping elderly UA residents in their home while reducing un-necessary emergency room transports. EMS crews can make referral to National Church Residences (current provider) at no charge to City. Program serves 75-100 residents a year. | Savings for City unknown; however, it did save residents \$24,816 in EMS transport fees alone (year?) | | | |
| Sports Leagues | Recreation | Parks & Rec | Significant volunteer hours, hard to quantify. | | | | |
| Reciprocated free use of city/school outdoor fields | Recreation | Parks & Recreation | City programs can use school outdoor facilities at no fee. Schools can use outdoor facilities at no fee. | | | | |
| Central Ohio Regional Enforcement (CORE) | Safety | Police | Plan to share resources (itelligence functions, SWAT, training, major investigations, and Field Force) with police agencies across the county. | Not fully implemented to date; however, this program will allow UAPD to use personnel to assist in these functions should a need | | | |
| Lab Analysis of DNA, Fingerprints | Safety | Police | UAPD transports or sends all evidentiary items such as blood, rape kits, DNA, glass and handwriting to outside labs for analysis. | Exact savings undetermined - no need for in-house chemist or lab technician | | | |
| Civic Groups and Organizations | Safety/community engagement | Police | Annual partners with local civic organizations to support/fund programs focused on improving and maintaining safety in UA. Has included: Safety Town - 20 tricycles (UA Rotary), houses (Jenny Renkert/Chuck Nutter 2008) \$10,000; 900 Child ID Kits (UA Rotary); Drug Take Back Days (UA Optimist Club). | Values have varied, hard to capture | | | |
| Mutual Aid | Safety | Police | Agreement with surrounding jurisdiction to provide or receive assistance during emergencies or other times of need. | No need for UA to staff, train, equip for SWAT services, | | | |
| Upper Arlington City Schools | Safety | Police | Collaborating with UA Schools to obtain a two-way radio used to communicate with appropriate personnel in an emergency situation in any school. City does not pay airway/lease fees. | | | | |
| Communications Center Consolidation | Safety | Police | Currently exploring the possibility of partnering with other central Ohio police agencies to consolidate dispatching | Potential FUTURE savings | | | |

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| In House Sign-shop | Core services | Public Services | Selling of out dated and non-compliant street name signs. Signs have also been produced for UA Schools. | | | | |
| Salt Storage Agreement | Core services | Public Services | Use ODOT salt from their facility and store a loader. Money saved is equal to what it would cost to rent out our own facility to store salt. | | | | |

NOTES:

Minimum Wage Rate - \$7.95

Ohio Volunteer Rate - \$19.23